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# Naledi Local Municipality

Service Delivery 2011 – 2016



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# **Councilors**

The present council, under the leadership of Mayor ST Modise, Speaker NG Mathiba, Executive Committee, the Municipal Manager MT Segapo and Senior Management has for the past five years been executing a turn-around strategy in order to impact positively the lives of the Naledi residents. Service delivery has been the focal point of any project ever implemented. We hope that the impact is visible and all efforts lead to a change in the delivery of services and benefit to the good of the communities. Millions of Rands have been spent thus far.



Naleda Local Municipality Council

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# Members of the Executive Committee



Cllr. T.S. Modise: Mayor



Cllr. C.J. Groep (Chairperson): Human Resources, Skills Development and Portfolio Committee



Cllr. H.I. Pretorius (Chairperson): Finance and Economic Development Portfolio Committee



*Cllr. E.K. Moroka (Chairperson): Infrastructure, Basic Service and Social Portfolio Committee* 





Cllr. N.G.Mathiba

### Human Resource and Skills Development Portfolio Committee Members



Cllr. C.J. Groep



Cllr. E. G. Ramorogadi



Cllr. P. K. Moloi



Cllr. E. P. Renoster



Cllr. H.I. Pretorius



Cllr. D. P. Matobo



Cllr. G.A. Coetzee



Cllr. M. J. Nchochoba

Finance Portfolio Committee Members

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Meet the Naledi Mucipal Councilors who have moved Naledi forward. By Making a significant difference in the improvement of the Naledi as an institution and the larger community since 2011 -2016. With the improvement of the infrastructure and facilities. In the process creating much needed job, improvement in standard of living for the people in the region.

### Governance and Transversal Issues Portfolio Committee Members



Cllr. C.J. Groep - Chairperson



Cllr. A. Lekgetho



Cllr. K. Kgajane



Cllr. A. Adonis



Cllr. A. N. Bareng



Cllr. E.K. Moroka



Cllr. N. R. Thekisho



Cllr. O. E. Mogale



Cllr. S. B. Kgodumo

### Foreword by the Mayor



It is that time of the year were we take the opportunity to reflect on all the tasks and mandates the people of greater Naledi bestowed on us over time. When we assumed office in 2011, we said as council that "we enter the into a covenant that we shall build a society in which all South Africans, both black and white will be able to walk tall, without any fear in their hearts, assured of their inalienable right to human dignity - a rainbow nation at peace with itself and the world. Dr Nelson Mandela once said "Let us never be unmindful of the terrible past from which we come - that memory not as a means to keep us shackled to the past in a negative manner, but as a joyous reminder of how far we have come and how much we have achieved."

### I can today proudly say without fear or favour that – we have lived up to the vision of the municipality, that of:

- Providing quality, sustainable and equitable services
- Establishing Naledi as an integrated regional economic node that is focused on intelligent support for business and community development embedded in a sustainable green environment.

As the fourth administration, we have had our fair share, to achieve the objective of local government in terms of section 152 of the Constitution of the Republic of South Africa.

### We managed to put sound administration that

- Filling critical vacant positions.
- Developing policies.
- Putting governance systems in place.

- Adhering to back to basics, financial and planning reporting.
- Stabilising both the political and administration.
- Receiving unqualified audit opinion from Auditor General for three financial years in succession – 2012/13, 2013/14 and 2014/15 respectively.
- Putting sound financial systems
- Developing revenue strategy and debts management
- Approving Agri- Park.
- Integrating game farming plan.
- Completing housing projects, water and electrical connections.

### In Conclusion

We are on top of the great hill, and climbing a great hill, one only finds that there are many hills to climb. But we have had our share on climbing the hill. We have laid solid foundation for development, and hope that the incoming council will build on our achievements. I wish all citizens to go to the voting stations on the 3rd August 2016 to exercise their democratic rights by voting. What is important is not only to attain victory for democracy, it is to retain democracy. Because democracy and human rights are inseparable.

### A Critical Self-Assessment by the Municipal Manager



Cllr. M.T. Segapo: Municipal Manager

### 1. Institutional Capacity and Skills Training

The turnaround strategy meant to change the fortunes of Naledi Local Municipality for the better started with an in-depth diagnosis of its systemic, institutional and structural defects and shortcomings. In other words, all the systems prescribed in the Municipal Systems Act had to be put firmly in place.

In addition to the systems, a diagnosis of the skills deficiencies and gaps among employees was conducted through skills audits and qualification verification was also undertaken with the assistance of the provincial government. Acting on the shockingly low skills levels and lack of expertise where this was required, a rigorous skills development and training program was adopted with short to medium and long term goals in mind.

The competency levels have been improved in line with National Treasury Minimum Competency requirements. There are competent employees with the requisite skills to implement systems and procedures to comply with laws governing municipalities.

### 2. Systems Improvement

These include community participation, integrated development planning, performance management, administrative and human resources, delegation systems, powers and functions, procurement system, credit control, debt collection as well as code of conduct for councilors and employees. Though much has been achieved in regard to the aforementioned systems, there is room for improvement and this is work in progress. Public representatives could improve on regular interactions with communities, communities could also contribute by doing their civic duties by paying for services rendered, and administrators could do better in putting internal control measures in place.

### 3. Policy-Based Management

There is a complete set of policies developed and adopted by the Municipal Council to set parameters for administrative actions and decision-making. This is a basic tenet of good governance. Importantly, these policies have had to pass the legality master before adoption to ensure that the hierarchy of law is observed, especially compliance with the Constitution. We have put in place policybased management system to promote just administrative actions.

### 4. Promulgation of By-Laws

The municipality has passed By-laws to regulate conduct of members of the community to ensure that there is peaceful coexistence, mutual respect for rights of others, protection of the environment, create social cohesion an ensure better quality of services rendered to the communities. In this process, communities were consulted; comments and objections were invited and dealt with in line with the principle of constitutional democracy.



Over 2 000 jobs full time equivalents have been created through the EPWP, CWP, Contract Workers and Capital Workers



# 5. Improved Internal Controls and Audit Outcomes

Having inherited a dysfunctional municipality, Council resolved to recruit competent, hard-working and dedicated senior managers to turn around the fortunes of the municipality. A decisive indicator of improvement is the positive audit outcome. The Unqualified Audit Report by the Auditor-General for three financial years successively (2012/13, 2013/14 and 2014/15) is evidence of

the turnaround and a solid basis on which to move on up to a Clean Audit – the ultimate indicator of excellence. This entails hard work and continuous work on matters emphasized by the Auditor General as needing urgent attention.

# 6. Improved and Efficient Expenditure of Conditional Grants

The municipality has received an incentive bonus totaling R50m over last three financial

years due to 100% expenditure of Municipal Infrastructure Grant. These grants have been used to build more than 60 roads in the previously disadvantaged areas where residents are largely unable to pay rates and taxes due to low levels of income and poverty.

The Electrification grants have been sourced and spent according to the conditions of these grants namely; to electrify RDP houses and install public lighting and build bulk infrastructure.



### 7. Back to Basics – Run of the Mill

The Back to Basics Policy directive enjoins local government to master the basics first and aspire to achieve complex programs once the basics are in place. The municipality has consulted communities in the development of the IDP and Budget and public policies and By-Laws. We've passed the audit and put good governance at the top the agenda. We have maintenance teams capable of responding promptly to service interruptions, blockages, to patch potholes, to clean the town and townships and villages. The municipality has received a commendation letter from the Minister of Cooperative Governance for regular reporting practices on the Back to **Basics** Policy.

### 8. Built Bulk Infrastructure

The municipality has built the following bulk infrastructure:

- A new Landfill Site
- New Power Station
- New Sewer Plant (Funded by the District Municipality)

 A New Bulk Water Supply Pipeline (Funded by the District Municipality)

These infrastructure projects will spark economic development and growth and enhance investor confidence and thereby create more job opportunities.

### 9. Development of Basic Infrastructure

The municipality has built the following basic infrastructure:

- 60 Roads Dithakwaneng, Rekgaratlhile, Colridge, Huhudi and Vryburg
- Two Community Halls Kismet and Rekgaratlhile
- Street Lights
- High Mast Lights
- Electrification of 3000 Low Cost Houses
- Closure of Landfill Site
- Construction of New Landfill Site
- 3000 Low Cost Houses Huhudi, X 25, X28, 503

### **10. Job Creation Initiatives**

More than 2 000 jobs (full time equivalents have been created through the EPWP, CWP and Contract Workers (Capital Workers) have been created over the last five years. More temporary jobs have been created through the above mentioned projects. These temporary workers have been kept in their jobs despite financial constraints experienced by the municipality. The rate of crime has dropped dramatically indirectly as a result of this intervention.

### 11. Crime Prevention and Investment Attraction

Due to the high rate of crime in Vryburg and the low investor confidence the municipality, in collaboration with the SAPS, established a crime prevention team, Crime Patrollers, to prevent and combat crime. This, coupled with job creation initiatives, reduced the levels of crime in the CBD and townships. There are plans afoot to train these crime patrollers to become traffic wardens in order to enable them to enforce by-laws.

### 12. Creation of a Smart Town Through Smart Metering System

Since the installation of the much-talkedabout smart metres, the municipality has put the power to control electricity usage in the hands of the consumers as well as eliminate metre tampering, by-passing and other forms of electricity theft. In this way, the ESKOM electricity bill has come under control and the municipality no longer exceeds limits set by ESKOM. Going forward, the municipality will be in a position to completely eliminate losses and cope with the Eskom account.

### Introduction

### Five Years of Service Delivery - Naledi, here to Serve

When the present council assumed office in 2011 its immediate target was to serve the Naledi community in creating a better life for all though offering basic services.

This encompassed dealing with immediate issues such as improving the lives of Naledi residents in tangible ways, and integrated planning coupled with effective monitoring and evaluation.

The daunting task that was before the council was to lead and manage the process of change at Naledi Local Municipality. In order to ensure that the municipality is in a position to discharge its constitutional mandate which is as follows:

- To provide democratic and accountable government to local communities
- To provide basic services sustainably
- To promote social and economic development
- To promote a safe and healthy environment and
- To encourage community participation in local government

### How best have we accomplished these objectives?

There has been substantial progress in dealing with the more pressing and immediate issues. Progress has been made in delivering basic services and government interventions are bettering social and economic conditions.

Naledi Local Municipality has ensured through the back to basics strategy that traffic lights work, roads are paved, potholes are filled, refuse is collected, electricity is supplied, water is delivered, and refuse and waste management takes place. A substantial number of jobs have been created through different programs such as EPWP and CDW programs, Learnerships, Internships, contract employment and the like. Go with us and see what we have done the past 5 years.

A special thanks to all contributors and the communications team for making this publication so successful. We also like to acknowledge Lebogang Mereekae for sourcing the images in this publication.

# **Dithakwaneng Internal Roads**

Naledi Municipality moved to its remote areas to improve the lives of its rural residents. The lives of over 6000 residents were changed for the better as they could use roads in this locality. Community members were for the first time in many years received tarred roads. This made life easier for all road users. The municipality kept the basic service of providing accessible roads to its residents. Much needed jobs to provide temporary financial relief were provided. R17 million was spent on these roads. The movement of the community has improved in that they can now use the roads for economic and social reasons. That is by accessing the main stream economy in town or access schools. The Department of Public Works has budgeted for the link road in this financial year.





# Five Years of Service Delivery

# Rekgaratlhile Link Roads

Rekgaratlhile road users have been using graveled roads to either drive or commute to town. The residents of Ward 1 have a new road linking the township of Rekgaratlhile and Stella town. It has become easier for drivers, commuters and pedestrians alike to access town. The link road is 5km long and has been fitted with side-walks and a proper storm water management system. The size of the road is 6mm wide and more. Temporary jobs and skills transfer were the benefits of the project and R3.1 million was spent to implement the project.



Rekgaratlhile link road has made transport easy between Rekgaratlhile Township and Stella Town easy with its sidewalk, lights and state of the art paving.

# Paved Roads in Huhudi and Colridge

Residents of Huhudi and Colridge, particularly Ward 2, 3, 6 and 8 bear testimony to the ease and comfort of brand new paved roads. These two areas are the municipality's oldest townships and less has been done in terms of roads until the present administration. Internal roads of good quality are crucial as a developmental milestone. Over the past few years through the additional performance bonuses from the Municipal Infrastructure Grant (MIG), the municipality managed to build more roads in these townships since the establishment of Local Government in the past 15 years.

Thirty seven roads have been built in just three years with the bonus funding from MIG. The municipality has received bonuses amounting to rand value of R50, 3 million. Over 1000 temporary jobs have been created and more to be created with projects that will be implemented in this financial year. Paved roads are by nature labour intensive.

This is an achievement we can all be proud of as we move Naledi Forward. Over 10 000 households are beneficiaries of these beautiful roads which all meet the criteria for quality roads. The 37 roads that were built were properly as there was an existing backlog. In Huhudi priority was given to taxi routes, access to public amenities such as clinics, cemeteries, schools and churches. In Colridge we prioritised linking previously segregated communities, roads used for economic purposes such as the auction place for animals, storm water management and erosion. Indeed Naledi Local Municipality has the interest of the people at heart and will always be here to serve its communities in a better way and therefore improving lives of its residents.



Brenda Fuleni Street - This is one the new roads built in this financial year (2015-16)



Elizabeth Moroka Street is also part of the newly paved streets in Huhudi



Councilor Groep Municipal Manager and Mr Moinwe Executive Director Technical services handing over Bareki Street to residence

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# **Tarring of South Street**

The mayor wrote to the Premier to build this road and the Department of Public Works reacted. The road that connects the Huhudi Township town and our major roads which are our National Roads, the N14 and N18 was in bad state for long. The road is also a connector road to our district hospital, Joe Morolong Memorial. It also connects to the town cemetery, traffic center, golf course, Polo course and fire station. The department of Public Works in conjunction with the municipality built a 3 km tarred road that meets the requirement for a good quality road. It is fitted with a proper storm water management system. It has beautiful sidewalks for pedestrians and lights for safety at night as family members and friends visit the sick at night. Over a 100 jobs were created through this projects and the total amount spent on this project was R23 million.

List of completed and current streets: Rooyden Road, Isaac Peloeng Street, Desmond Setlhauno Street, N18 Slip Way, Matlhoko Street, Mokgosi Street, Thibogang Street, Ngaba Street, Bareki Street, Lokwaloeng Street, Aukatz Street, Brenda Fuleni Street, Elizabeth Moroka Street, Jomo Khasu Street, Sello Maphalle Street, South Street, Dr Nelson Mandela Drive, Albert Kekesi Street, Motlha Leemang Street, Tladi Street, Korana Street, Mathimba Street, Brenda Fuleni Street, Flamink Street, Share Crescent Street, Kraanvol, Skool Street, Papagaui Street, Tierog Street, Darkey Africa Street, Thabo Mbeki Street, Chris Hani Street, Sol Plaatjie Street, Dr Nelson Mandela Street, Keitebetse Street, Pitso Street.



The newly built South Street connecting district hospital, traffic center and town cemeteries

# **Extension 25 Electrification of 1000 Houses**

Residents who have moved to this new settlement were formally residing at informal settlements and back rooms. R16 million will be spent to give 1000 households access to electricity. In this modern day age we all need electricity. This will also bring economic spins offs to the Small Enterprises in town as a total of 3500 households will be electrified. Electrical appliances such as stoves, fridges, irons etc. will now be purchased. This also comes as a safety feature to these residents as the electrification project will reduce the number of shack fires and house burns and will generally improve the quality of life. This is indeed a life changing experience. The Department of Energy through the Integrated National Electricity Programme (INEP) grant has committed R11 million and the Municipality R5 million to successfully implement the program. Over a 100 jobs will be created through this program.



# **Building of Street Lights and Traffic Lights**

Safety of residents even at night became imperative. This is a basic need. In order to address the backlog that has been there for years this present council illuminated the entire municipal area. Street lights were fitted were there was much need. The project was implemented all over Naledi. This was an energy efficient project and high voltage lights were replaced at the taxi rank and all municipal buildings. The project saved the municipality money on its Eskom account and it is also environmental friendly. The community is well lit at night and provides safety to the communities across Naledi.

There were many traffic interruptions in town. Now we have fitted traffic lights on the main road and busy intersections of our town. This has improved traffic flow in our busy town more so during peak periods of month end as Vryburg is the district's biggest town and economic hub. A safer community is a happy community. In monetary terms R13 million was spent and over 120 jobs opportunities were created.







# **Extension 25 Street Lights**

The new establishment has been fitted with streets lights. The municipality's plan is to integrate communities by having this establishment on the South Western side of town. The lighting improves the aesthetic look and makes the suburb to look even more beautiful. The R3, 5 million project created over 120 jobs.



# Naledi High Mast

The project was rolled out through the entire Naledi. The communities alerted the municipality through the IDP process of the need for safer communities. The level of crime has been reduced as lights are fitted in such a way that there is high visibility targeting hot spots for crime.



## **Smart Meter Project**

The plan is to bring power back to the hands of electricity consumers, in that Naledi Local Municipality in partnership with the Department of Energy through South African National Energy Development Institute (SANEDI) implemented phase 1 of this project. The project is part of the Turn Around Strategy to enhance revenue. The project has been implemented in businesses and households in town. The results of the project have been visible as we can now service some of the inherited old debts Naledi Local Municipality was initially one of the few municipalities that received this grant.



# Naledi Substation and Electrical Bulk Line

There are more users on our electrical network. It becomes of critical importance to come up with strategies to avoid load shedding due to overload in the system. R21 million was committed to this project. The municipality has given an assurance of uninterrupted electrical service. Over 50 jobs opportunities were created. This will in turn boost investor confidence as no investor is interested to invest in a town where there are constant disruptions in the power line. This is will also bring economic spin offs for the municipality as more investors come to town. With the spare capacity this will help retain investors who have already invested in our town.





# **Closure of Old Landfill Site**

The old land fill site had exceeded its capacity. There was no more space to dump. It was close to the community and close to the National Road. There was no access and internal controls. It was becoming hazardous to Naledi residents. There were more than 200 re-claimers on site, this caused lots of accidents. This was a health and safety concern. The Waste Management Unit of Naledi rehabilitated the old land fill site. The plan was to re- use it as a park. Plans are underway pending financial resources. We are proud to say that Naledi Local Municipality met the requirements and standard as set out by the Department of Environmental Affairs (DEA) in successfully completing this project. The R5 million project created over 100 job opportunities.



### **Construction of a New Landfill Site**

Just as the municipality closed off the old land fill site, a new one had to be constructed. The national DEA through its Environmental Protection and Infrastructure Programme (EPIP) in partnership with the municipality implemented this project successfully. The R12 million project created over 186 job opportunities.

There are other projects linked to this world class land fill site, such as the brick laying project and the buyback center. The first phase (Phase 1) of the Landfill site was done through Municipal Infrastructure Grant whereby first cell was developed. The deliverables for Phase 2 of the Construction was the Following: Cell Development, Sorting Area for recyclables, Weigh Bridge and weigh bridge office. The cell Development is different from the first cell because it has all the liners as specified by the Departmental of Environmental Affairs (DEA). The liners will help to protect and inhibit the contamination of the underground sources i.e. Aquifers and boreholes.

Naledi Local Municipality is in full support of recycling as a driver of economy in South Africa (SA). The Sorting Area will be used for recycling in Naledi hence the Weigh Bridge will augment and compliment the landfill by fully giving the Waste quantities entering and recyclables leaving the site for further processing. This will enable the Municipality for better planning. A Study done by Afri-Forum commended Naledi's new land fill site as number one nationally together with Hermanus Municipality in the Western Cape with 98% respectively in terms of meeting the criteria for compliance as set out by the standards of DEA. The landfill site also won the award for the most improved site in the province. We are proud for this achievement.



Geosynthetic Clay Liner\_Imported



Our Waste management unit presented with the most improved landfill site management certificate in the North West province by the Department of Environmental Affairs

# **Revamped Hayes Park**

The Park stayed at a very bad state for almost a decade. It became a burden to the current administration to restore the Hayes Park to its former glory. The park is environmentally friendly as it has attracted birds back to town. We can see different kinds of birds daily as they drink from the water feature fitted in the park.

The Municipality in partnership with the Department of Public Works and the IDT as an implementing agency made this possible. Hayes Park has been restored for the better. It has a play area for children, barbeque (braai) facilities and a water fountain. This has drastically improved the look of the park. The sculpture of the former mayor of Naledi, late veteran and 'seapara nkwe' Mama Ruth is also at the park. This will forever keep her memory with Naledi residents as the one who fought for unity of all races in Naledi. Not forgetting her bigger role in liberating South Africa. Plans are underway to rename and turn the park into a heritage site in the near future.

The R2 million project was successfully implemented and the handover of the park was done by the MEC of Public Works and among others present was the Premier of North West, Supra Mahumapelo and former Speaker of parliament Max Sisulu. Naledi residents can now make memories with family members at this beautiful facility. This can range from bringing the whole family for a picnic or taking pictures for their special days such as weddings.



# Local Economic Development

ED is one of the responsibilities of local government in South Africa according to the constitution. Local government needs to create robust and inclusive local economies that exploit local opportunities, address local needs and contribute to natural development objectives such as economic growth and poverty eradication. It is the mandate of local government to create an enabling and sustainable environment for local business.

Naledi Local Municipality has transformed in the last 5 five years and continues to expand with new houses built in Extension 25 & 28. More people are coming in from surrounding rural villages to stay in Vryburg where the main economy of Naledi exists. For investment attraction, we rely on indirect factors like access roads, crime prevention measures, bulk water supply, bulk electricity management, environmental conservation. We have spent millions of Rands to create this enabling conducive environment. The following was done:

- New power station
- New Water Bulk Supply R350 million by the Dr RS District Municipality
- New Waste Water Treatment Plant R180 million by the Dr RS District Municipality
- New Access Roads over R100 million
- Housing R500 million
- Improved our brand Naledi that was known for not delivering services is no more. We are now here to serve our communities and this is illustrated by recouping from previous 10 years of disclaimer audit opinion by the auditor general to three successive financial years of unqualified audit opinion. It is not yet clean but we are almost there. Anyone looking to invest in a place will consider all these things before everything for the livelihood of his/her business in the long run.



Minister Lindiwe Zulu awarding some of our entrepreneurs with Business Development Certificates

Our recently rehabilitated sports facilities have hosted a few multi-choice soccer games as a home ground for Platinum Stars. The games allowed small businesses to sell outside the stadium and generate some income.

This has boosted investor confidence that led to new retail business coming to our town more often than expected such as J D Group, Woolworths, Game, fast food franchises like Dominos pizza, Ocean Basket, Tiger Brands, Nan los, Boxer, and more. Our future projection due to the conducive economic environment is that the following businesses will come to our town:

- 1. Mc Donalds
- 2. Food Lovers Market
- 3. New Shopping Mall







Mayor Modise at the opening of the New Game Store in Vryburg

LED success regarding implementation is dependent on six key issues:

- ▶ Local leadership at local government, local business and local communities.
- > An enabling economic environment must exist with access to opportunities for all.
- > The local youth must be involved through youth development programmes.
- > Job creation potential must exist, relating to sustainable jobs.
- ▹ Good governance.
- > Availability of capacity and skills on all levels of the local economy.
- ▶ All efforts must lead to poverty alleviation and improvement in quality of life.



From left to right: Mr Brooks LED Officer; Local SMME Rep; Mr Tuabeng SMME Officer; Mr Goralotse ASS Manger LED and Mr Mosiapoa Senior Admin Officer Museum



Fashion Show by Botaqi

### Sable Street Sewer Pump Station

As infrastructure ages, it became evident that community members of Ward 7 especially in new town were mostly affected. The project to build the pump station was an obvious next step to address sewer blockages. It was implemented successfully. Constant blockages were resolved once and for all. R1 million was committed to this project.



# Industrial Water Bulk Line

Water is a scarce resource. The present administration will stop at nothing to bring relief to its communities. Water is a basic need and without it no one can survive. There is basically a new suburb under construction with this project. Seventy five percent of our water is from bore-holes so the municipality cannot afford contaminated water. The expansion of the industrial water bulk line is also an expansion of municipal revenue. This project has helped support industries and the establishment of a new suburb. The municipality with this in mind committed R3, 5 million on the construction of the industrial water bulk line. The levels of water in our reservoirs have improved drastically. For the first time in a decade the main reservoir which is Vryburg stands at a level ranging between 80 and 100% daily. Huhudi reservoir is always almost on 100% level provided there are pipe bursts.



### **Rapid Response**

This team has given practical meaning to back to basics. The municipality established this unit in order to fast track service delivery. The team attends to queries ranging from block sewer, illegal dumping, potholes, crime and the like. They are the municipality's watch dog. Communities report a fault and it is immediately attended to. Most community members are satisfied about the services and intervention of our rapid response team.

You can go around our area of jurisdiction and you will see cleaning of grass and illegal dumping sites, re-graveling of roads and patching of portholes, cleaning of storm water, the list is endless. We can safely say we are running a clean municipality due to this intervention. We have moved back to basics. The plan is to have a clean environment, less potholes, no blocked sewer, consistent water supply and all traffic lights working. We are always at work; Naledi Local Municipality is here to serve you.

We have for the past three years patched more potholes than ever was. The municipality has to date covered over a 100 km of potholes. Naledi Local Municipality was even commended by the North West EXCO in the 2012/13 financial year as the best in province in this regard. We have resealed many streets in town. Roads are being re-graveled. Illegal dumping sites are cleaned daily through this intervention and we are leaving no stone unturned to respond to sewer blockages and spillages.





EPWPs have played a big role in ensuring that our town stays clean and maintained on a regular basis.

### Service Delivery Vehicles

For service delivery to take place we need fleet. In the past the municipality used to lease vehicles but this administration bought own fleet. It took the current council to think outside the box to be able to afford these service delivery vehicles. The funds were sourced by putting on auction old scrap metals that were just redundant. This made the municipality a profit of R1.5 million.

The following vehicles were bought:

- 14 Bakkies were placed at your service to address sewer blockages, pipe bursts, collect refuse and basic service interruptions from time to time. This assisted the municipality in responding promptly and rapidly to complaints.
- TLB and a Compactor Truck alleviate the pressure to ensure refuse removal from households and business daily. This has also assisted in the expansion of the refuse removal service to extension 25 and 28. These trucks for this service particularly are not enough but have made a huge difference.
- Cesspool Trucks are used to eliminate major sewer blockages and to avoid sewer spillages. The boarding houses for our schools are major beneficiaries. We also cover our rural areas for VIP toilets maintenance such as Dithakwaneng and areas around Stella.
- Water Truck: The municipality saved R100 000 paid on rental of a truck monthly. The new truck is assisting in taking water to informal settlements schools, clinics, funerals and in case of water service interruptions due to pipe bursts and to the communities.

These service delivery vehicles are key to the back to basics programme.



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### Housing

N aledi local Municipality is proud to announce that it has accomplished an excellent delivery on Low Cost Housing (RDPs). The Municipality in collaboration with the Provincial Department of Human Settlement has put in place a dispatch strategy that will respond to many challenges faced in the past regarding housing projects within our jurisdiction in particular Extension 25 and 28 respectively.

With that being said, the project at Ext 25, with a total number of 3000 housing units which is being delivered in phases is the greatest housing delivery accomplishment on the side of the municipality. Two thousand housing units of phase 1 & 2 has been completed and handed over to its beneficiaries as early as March 2014. Construction is still underway in Ext 25 & 28 where we will have and end result of 3500 housing units. The municipality is not just priding itself with Low Cost Houses but with another project going on, we have the FLIPS project that is taking place.

FLISP is a fairly new government housing policy which responds to the complaints by the middle income earners who found themselves in a gap market where they were too rich to qualify for RDP houses but too poor to qualify for loans from financial institutions such as banks.

In response to the change in government policy, the municipality has taken advantage of the opportunities to cater for this important market by availing land and engaging the private sector to play a key role in housing delivery to the "middle class"

In addition to these, the private sector will also assist the municipality by building paved roads, installing electricity, water and sanitation services to ensure that the settlement contributes to the growth of our town in Vryburg and the growth of the local economy. The municipality will also derive indirect benefits in that its revenue base will be expanded significantly.

The first phase comprises of 400 middle-income houses and Council will avail more land for future developments depending on the demand.



3 500 houses built



400 houses for middle income earners (FLISP)



As part of revitalising the old township, the municipality built houses for dilapidated homes in Huhudi

### Rehabilitation of Swartfontein

he Swartfontein Resort has been over the years a facility of choice for thousands of Naledi residents when it comes to festivities. It has always been the plan of the present council to take the resort to the next level. R3 million was spent to rehabilitate the resort. The resort has been fenced all around and the roads inside the resort are paved. We have storm water channels, side-walks, speed humps and foot paths throughout the resort. This project was internally designed by our Project Management Unit and built by EPWPs. This is the most successfully project to have been successfully completed by expanded public works labourers on their own after they received training on road maintenance and paving.

The next phase is to revamp the guest section by improving the chalets and including the guest swimming pool. We would also like to improve the conference facility and the kitchen. There is already a business plan in place to revamp the chalet' which will be more like your lodge standard, equipped with air con, TV set and DSTV, beds etc. There are also plans to add a Rhino century by the American Non-Government Organisation that are currently underway at the Leon Taaljaardt Nature Reserve.







# Upgrading of Huhudi Stadium: Artificial Pitch

### An active community is a happy community.

The two stadiums namely, Huhudi and Colridge were revamped to the tune of R13 million, R7 and R6 million respectively. The old stadia produced own the likes of Edwin Setae, Fabian Mc Carthy, Thapelo Yawa who played in the Premier League (Cosmos, Bloemfoentein and Kaizer Chiefs) and Naeem Johnson who played internationally, the Netherlands and Bulgeria to be precise. Those are talents that were groomed in our old stadia.

Council wanted to continue with this legacy and left no stone unturned to help develop more talent from Naledi. In Huhudi the following changes have been effected. New netball courts, natural irrigated grass pitch and artificial athletic track, dressing rooms and a new wall around the stadium.

In Colridge the following was done: Irrigated natural grass football pitch, two tennis courts, revamping of pavilion and wall around the stadium. Phase 2 of the project to continue at Colridge with a new netball court and increased capacity for lighting. In both our stadia the following activities are taking place. Training centres for the age groups U7, U9 and U11 in soccer and netball from Monday till Thursday. There are Clubs using facilities on daily bases; volleyball, table tennis and netball. South African Football Association League Matches, Masters Games, and schools sport events. All work and no play will make you a dull Naledi resident, so come and join the many that participate daily.





## Stella

Naledi Local Municipality's Ward 1 comprises of a few settlements which primarily Stella town, Rekgarathile location, Rekgarathile Informal settlement, Gedulspan, Kameel, Pappiesvlakte, Derkiesrus and over two hundred farms around. It is the second largest town (settlement) and fairly vibrant socioeconomic hub in Naledi after the main 'Vryburg' center.

Previously operating as a municipality on its own, the area has a population of roughly 10 000 people, but often finds its services stretched by always having to cater for communities from surrounding municipalities (Ratlou, Kagisano-Molopo and Tswaing).

With the two broad aims being to share information and importantly assess service delivery in the area, the hereunder brief is a synoptic overview of the last IDP cycle (five years of the current administration) and more focally the 2015/16 financial year.

This covers some of the service delivery achievements, projects in progress and gaps/challenges Naledi Local Municipality's Ward1 has and/or is ceased with in addressing the above. However as part of responsible government, the foregoing local government objectives are encapsulated from the consultative engagements with communities (IDP).

#### IDP Priorities

The following are the priority needs for ward 1 identified through the IDP consultative engagements with communities:

- Housing
- Sewer Network
- Social Deficiencies
- Education & Health services
- Crime

#### Housing (Human Settlement)

Township Establishment almost completed (80%).

- Roads network
- Disaster and Emergency support
- Waste Management (Landfill Site)
- Poverty reduction and Jobs
- Sport and Recreational Facilities

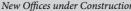


Mr Paul Makobo: Stella Manager



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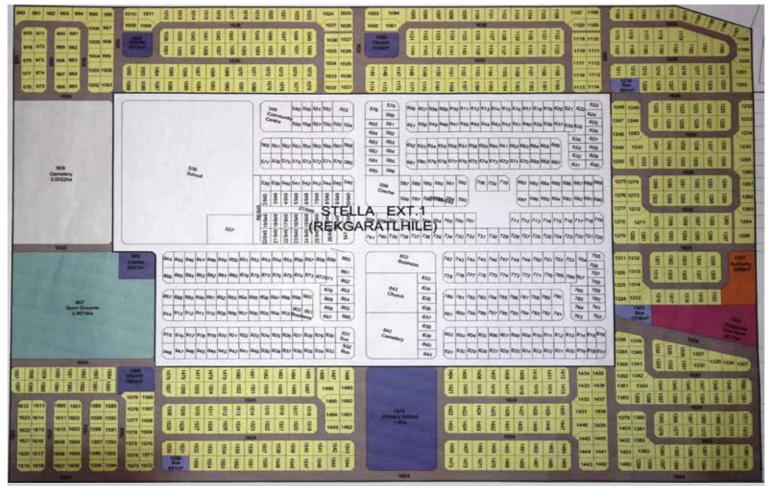


## Sites perking, EIA, Notice publications and Geo-Tech studies

- Housing need lodged with Dept. Human Settlement since 2012/13
- Community consultation and stakeholder role-playing undertaken
- Municipality is facilitating issuing of Title Deeds for low cost house beneficiaries

#### **Roads Network**

- Rekgaratlhile link road was constructed (+-3m)
- Generally, roads are fairly maintained
- At least three streets at Stella town were overhauled
- Partners with the Department of Public Works and Transport in roads maintenance
- We are building 5 collector roads this financial year in Rekgaratlhile



This is the new township layout of Rekgaratlhile

## **Stella Cemetery**

It goes without saying that the municipality should serve its communities in all situations. When Stella and Rekgaratlhile residents in Ward 1 needed a place where their dead can be laid to rest in a decent manner, Naledi came to the forth and executed this task. Stella Cemetery is one of the best within Naledi. It is well fenced and well taken care of. A total amount of R5 million was spent on this project. This project won the award for the best implemented project in 2012.







#### Sewer Network

Sewer network is a real challenge at both Stella and Rekgaratlhile.

Stella town does not have reticulation and Rekgaratlhile has a challenge of defective 'transfer station and oxidation ponds'. There's also 'informal settlements' at Rekgaratlhile and Gedulspan which brought about sanitation problems.

In response, the Municipality has:

- Partnered with Dr. RSM District Municipality to undertake a comprehensive Sewer Master Plan which will address reticulation, transfer station and identify appropriate locations for that.
- Provided VIP toilets for Gedulspan and Rekgaratlhile Informal Settlement (in partnership with Dept. Land Reform, Rural Dev. and Dr. RSM District Municipality)

#### **Fire and Disaster Services**

- A satellite fire and disaster unit is under construction
- At least one fire engine and other necessary equipment will be stationed here
- Ideally at first, about four local youth will be recruited to render the service
- Other government organs will be contacted for support.



VIP Toilet



Paving of the roads underway in Rekgaratlhile Township

### **Social Deficiencies**

There is social paralysis of various forms generally engulfing ward1. Although not all hope is lost, communities here suffer from challenges of illiteracy, unemployment, crime, child labor, alcohol and substance abuse, racism, and a host of other social ills.

The Mayor recently convened a stakeholder meeting where an undertaking was made that a task team (led by the Mayor's office) be established. The team's major brief will be to address the challenges and lessen the damage caused.

All structures and organs charged with welfare programs are expected to play a role in the resuscitation of the community's moral fiber. These organs and structures include the church, government departments, NGOs and any other community leadership formations.



#### **Promoting Safe and Healthy Environment**

Municipalities are legislatively charged with ensuring safe and healthy environments to communities. The most basic service rendered in that is to collect refuse/ waste and manage facilities where such is disposed of.

There are findings by both the Department of Environment and Auditor General that the current landfill site is not orderly. To this end, the following takes place:

- Refuse collection rendered on a weekly basis
- Landfill site fenced off and guards will be placed there
- Closure of the current landfill site is at a design stage with the public through consultation being very much part of the process
- Alternative location for the new landfill site is identified
- The project is lodged during the current financial year but will overlap to outer years

## **Education and Health Services**

Legislatively, the two are mandates primarily placed on relevant departments to handle. Thus, municipalities essentially provide support functions whenever possible. Concerns regarding both services locally have been referred to the relevant departments to attend.

The Municipality jointly with other state organs facilitated at least some of the following:

- Learner scholar transport
- Graded an open space for use as a makeshift sports ground by learners,
- Possible review of current health center status registrations,
- Households profiling for learner
- Back to school campaign



The Mayor S.T Modise on the ground practicing "back to basics" principles

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#### **Poverty Alleviation and Jobs**

Efforts by Naledi Local Municipality and other government organs to address poverty and create jobs cannot go unnoticed. Between CWP, EPWP and other forms of employment creation through public sector investment, ward 1 sits at well over a thousand. The figure is quite remarkable if the impact is judged against the potential, employable people from an estimate total of eight thousand inhabitants as a whole

#### Sewer Network

There is serious need to overhaul sewer network in Stella and Rekgaratlhile. Presently, the bulk of Stella town is serviced through a Cesspool truck and a new one is to be secured soon. The nu-commissioned, unfenced oxidation ponds exacerbate the health risks for the communities even further.

A study to determine the most suitable means to optimize rendition of the service will be undertaken during the current financial year. For the informal settlement, discussions with the Department of Human Settlement and Dr. Ruth S Mompati District Municipality are on-going to place few toilets there.



Councillor Lekgetho addressing the youth in Sport in Stella

#### Landfill Site

The North West University has been appointed by the national Department of Environmental Services to perform a study on the facility and advise both Naledi and Dr; Ruth Mompati Municipality on what to do.

## **Disaster and Emergency**

Ward1 is generally susceptible to disaster incidents, especially fire. The closest point where assistance can be sourced to respond to disaster and emergency cases is Vryburg which is more than forty seven km away from the main Stella town. The problem gets even worse when areas in the surrounding farms and settlement are involved.

With the incumbent new office park for Naledi Local Municipality's Stella Unit, provision will be made to accommodate at least a satellite building to house disaster and emergency services unit. Again, this should be looked at against the fact that throughout the District, it is only Naledi where the District Municipality is not wholly responsible for the service.

#### Gedultspan

This settlement is a location which came into being as a result of people occupying the open space (land) which belongs to the Department of Land Reform and Rural Development.

It is situated roughly twenty five km from the main Stella town and is one of the most impoverished settlements. There are about a thousand people in Gedultspan.

Naledi Local Municipality has intervened by taking the following services to the people of Gedultspan:

- Formally tabling the request for the transfer of the land to the municipality,
- Consistently supplies diesel for use towards water provision
- Appointed at own costs, a General Worker to man water provisioning,
- Ensured the availing of School Bus for local learners,
- Extended both CWP and EPWP opportunities to the area,
- Ensured the availing of mobile clinic and library to the community on regular bases
- Engages with the community there on regular bases

## **Sports and Recreation**

- Spaces for sports and recreation facilities provided for in the new township to be developed
- Both MIG and Sports Department to be approached for financing of sports facilities for the next financial year/s.
- Regularly assist with grading of the current local sports ground
- Facilitated participation of local soccer and netball coaches in 'Coaching Training' at Vryburg



Sports Officer Mr KJ Top in partnership with CATA giving sporting equipment to the Rekgaratlhalile Community

## **Crime Prevention and Investment Attraction**

The Municipality working together with SAPS has reduced the level of crime significantly. This is due to the efforts of the Naledi Crime patrollers. Visibility of the patrollers in the CBD has made Vryburg a safer town to shop in. Incidences ranging from confiscating stolen goods, stopping smash and crabs and spotting trouble makers are core to the patrollers' intervention. The Unit is under the leadership of Mr. S Shoarane who will stop at nothing to ensure the safety of the Naledi Community.





Due to visibility of crime patrolers in town, shopping has become safe and stress experience free

# **Current Projects - Upgrading of Streets in Greater Naledi**

There are current projects underway which started the last financial year, upgrading of access roads in Rekgatlhile (5), Huhudi (5) (and Colridge(9). A total of 19 streets are being constructed and the project is expected to be completed in September. In this financial year the department of Public Works will construct the Dithakwaneng link road. The municipality has further budgeted and advertised for the construction of the extension 25/28 taxi route for R3.5 million.



Barkry Street under construction



Makgobi Street being constructed and expected to be completed and handed over in September 2016

# Construction of a 16 Mega Litre Waste Water Treatment Plant

The municipality in partnership with the District municipality are implementing a 16 mega liter waste water treatment plant. The contractor is on side and just over 100 jobs will be created through this project.









# Swimming Pools for Huhudi and Colridge

The municipality has budgeted R6 million and advertised for the two swimming pools to be upgraded to the Olympic size, Huhudi and Colridge. They will be fitted with kiddies pools, landscaping, paving of walkways, office, guard room, ticket room, lighting and electrical work as well.



# Community Halls for Rekgaratlhile and Kismet and Colridge

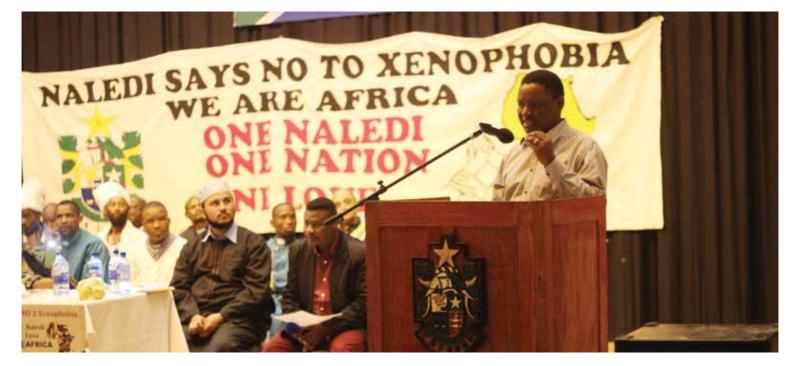
**C** ontractors have been appointed for both Kismet and Rekgaratlhile Halls to be constructed. The contractor is expected to be on site mid-July. Colridge Hall will also be upgraded to a better facility as a 6 months project and expected to finish in January 2017. Kismet project will take 6 months and Rekgaratlhile 9 months. A budget of R10 500 000 has been allocated for the halls.



# **Gallery of Events**

This is the gallery of national, provincial, district and local government events that made a difference in the lives of our people. Government spheres of government working together with the communities can and will always do more. A better life for all and moving South Africa Forward is the main objective of government.









There is an annual career exhibition held in Naledi organized by Dr R.S. Mompati District Municipality and Naledi Local Municipality. The main aim of the event is to expose learners to different tertiary institutions and what courses they offer. It is to also make them aware of the different career professions they can choose to go into after school.



apacity building is taken seriously and we have seen many of our employees graduate and gain more qualifications in their designated fields.
Professional growth for our employees is important for change and improvement, so why not? It is a win-win situation.



Mr Brooklyn Plaatjie the Assistant Manager: Rapid Response and Complaints handling, during his graduation ceremony. He was awarded with the Diploma in Public Sector Management. He is currently studying for a degree for the same programme.







n little time we have seen much improvement in the lives of our communities and joy but also experienced some pain due to the loss of our heroes like Mama Ruth Mompati and Tata Nelson Mandela. Most people had no clue the kind of recognition Mama Ruth had until her passing when the whole nation mourned her. The events that took place speak for themselves. All high profile political from around the country came to the funeral and share a word of their experiences with her at multiple memorial services. What was meant to be a painful week became a celebration that revealed so much about Mama. Naledi is proud to have been led by Mama Ruth as the Mayor and will continue to celebrate her life forever.



Mama Ruth Mompati's grandchildren addressing mourners

Mama Ruth Mompati's Funeral









Upgrading of Hayes Park

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Youth day means a lot to the employees of the municipality. It is celebrated every year where you find employees dressed up in school uniform showing respect to those that sacrificed their lives for a greater course in June 16 of 1976

















Five Years of Service Deliver



The women of Naledi celebrating their day to the fullest







Regular primary school excursions to the municipality. Young ones always excited to meet the Mayor, Municipal Manager and Speaker, where they learn more about what services the municipality offers.



School visits





Our legal adviser Mr Mmutlwane addressing the community of Dithakwanengon the Waste Management & Outdoor Advertising Bi-Laws



Community members of Ward 2& 3 taking an active role with regards to developmental initiatives.



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Multichoice diski challenge - Platinum Stars vs Kaizer Chiefs





The present council made it possible for a large number of community members to be reached by the two Phelophepha train services that were brought in Naledi. Services ranged from dental, psychological, eye clinic, daily clinic and the like. The Municipality and Phelophepha services working together with the department of health community member needs were met successfully. These two projects also created temporary jobs to our local communities.





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A mong other things, Naledi has improved on the Arts side of things. We have had arts events ongoing to harness talent and promote tourism in our area. People need to develop their love and passion for the arts and we have seen many young people in the term of this council fulfilling exactly that. The arts by nature bring the youth out of crime and channel their efforts to positive energy. The municipality supported one of the idols top 6 finalist Dineo Moseki our local.





The current council in partnership with the road accident fund reached out to the Naledi community and the district at large. It is often difficult to access the kind of services RAF offers as community members have to travel 160km to Mahikeng. RAF spend 5 days in Naledi offering different services and contributing to the greater good of the community through donations. School uniforms and car seat were given to the community members. Over 2 000 people were reached through this initiative.







People receiving help from the road accident fund officials

RAF on the road in Naledi

N aledi staff members after all do take a break after working hard. The corporative services department has organised successful time off for staff to take a break from working hard at delivering services to the community for some play. It is important for staff members to look after their well-being so they can be productive.















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# Naledi Local Municipality

Service Delivery 2011 – 2016